## **Deloitte.**



# Annual Evaluation Report (Year Two FY18/19)

McAuley Community Services for Women September 2019

**Deloitte**Access **Economics** 

### Key evaluation insights

McAuley continues to extend its impact, providing safety in times of crisis and supporting enduring solutions to family violence and homelessness.



McAuley is ensuring more women and children are safe in times of crisis.

With an additional three crisis beds, McAuley supported 265 clients in crisis accommodation this year, up 16% from last year.



McAuley is continuing to serve the **most vulnerable women** in Victoria.

McAuley served over 1,100 women and children experiencing homelessness and/or family violence. This year, women were more likely to be from a CALD background (46% in FY19, 31% in FY18).



McAuley is **reducing the intergenerational impacts of family violence**.

813 children were supported through housing and outreach services (286), the Court Support for Kids program for children experiencing family violence (492) and the School Holiday program (35).



McAuley is increasing **women's financial security**, reducing the likelihood of returning to unsafe living arrangements.

Partnership with WEstJustice led to the waiver of \$309,187 in debt, while \$16,295 was recovered.



McAuley is reaching women across more locations.

McAuley has opened 8 beds in Ballarat, as well as offering Court Support for Kids across two more locations.



McAuley is **giving women the skills** to prevent returning to unsafe living arrangements.



All McAuley clients accessed onsite nurse and psychological support and legal and financial outreach support through partners. There were over 1,300 interactions with the Skills for Life program.



McAuley is **building strong connections between women and their community**, reducing the likelihood of future crisis.

114 women participated in McAuley Family Violence Outreach, with at least 18 women connecting through the Women in the Community program.



McAuley is **advocating for the needs of its clients** who experience homelessness and family violence.



Advocacy activities included a submission to Mental Health Services Royal Commission, contributions to the Government Pricing Review, media activity and engagement with politicians and decision makers.

### McAuley's commitment to evaluation

McAuley is investing in a long term journey to understand and strengthen the social impact they generate, for both their clients and our society.

- In 2018, McAuley implemented a new data platform (Info Exchange SRS), in line with the evaluation framework prepared with McAuley in 2017. This evaluation report draws upon a mix of data from the previous system and SRS. From 2019, McAuley's data collection and analysis will be bespoke, tailored specifically to support increased understanding and improvement of services offered, on behalf of (and driving effectiveness for) its clients and investors.
- This report provides an overview of the core services provided by McAuley this year, including an observation that women from CALD backgrounds with no form of income have increased in their demand for McAuley's services over FY19. The report also provides early insights into the value the new survey instruments will bring to understanding the complexities of McAuley's clients including the high levels of fear felt by clients on entering McAuley, the comorbidity of needs and McAuley's impact on raising independent living skills.
- As this evidence continues to build over time, what's available to McAuley and its primary stakeholders can be expected to transition from simply 'data', towards 'actionable insights', informing decision making within the organisation and contributing to the growing evidence base regarding best practice service delivery in family violence and homelessness.



Strong evidence of participation and the nature of need, including:

- Client participation (women and children) and length of stay
- Participation in different services
- Presenting needs (including co-morbidity of need) when entering McAuley

New evidence of McAuley's impact, including:

- How McAuley's service is evolving when compared with baseline
- Initial evidence of the indicators through which McAuley will show impact
- Data gaps and improvement opportunities

New evidence of McAuley's impact, including:

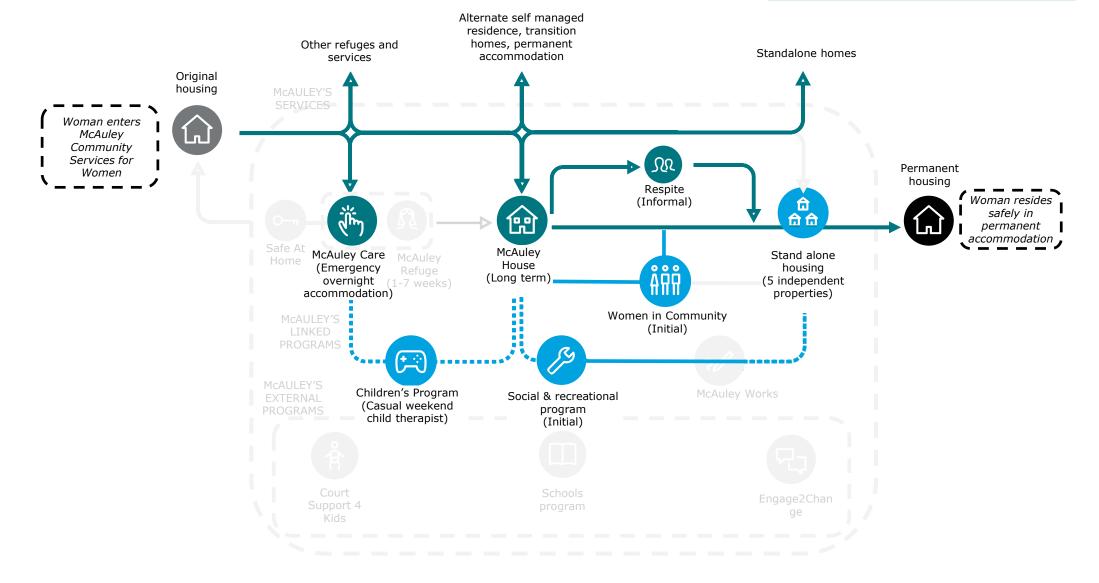
- McAuley's impact in resolving participant's health issues, helping women gain employment and teaching them new independent living skills
- Change in the safety and health of women, independent living skills and connectivity upon leaving McAuley

Better evidence and understanding of McAuley's longitudinal impact, including:

- Safety and health of women and children after leaving McAuley
- Independent living skills and nature of ongoing employment post-McAuley
- Connectivity with others after leaving McAuley

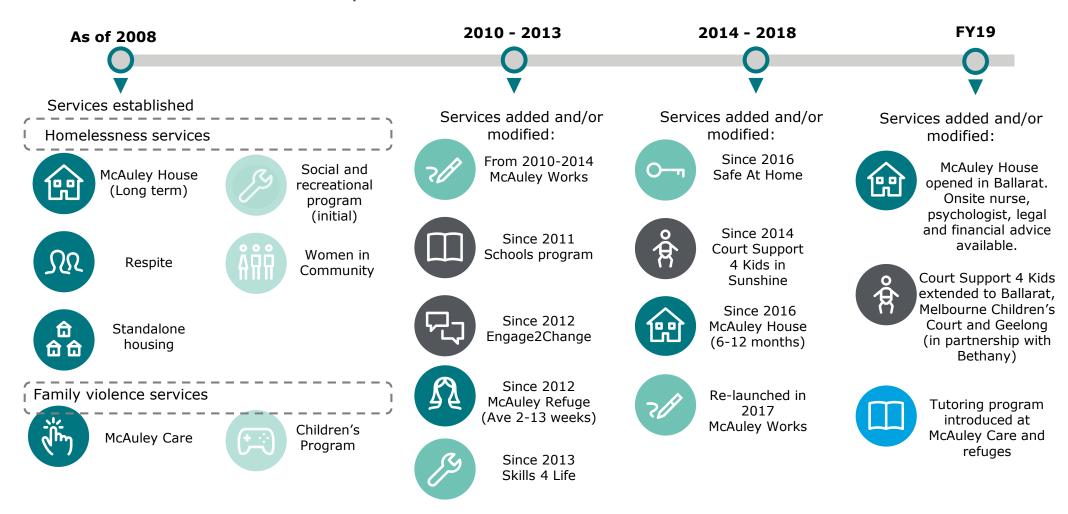
## McAuley's service offering: 2008

McAuley's initial services were responding to an immediate need for safety and housing for vulnerable women and children \$1.02 million (income)
Two service areas
15 FTE staff
500 women and children supported
40 beds



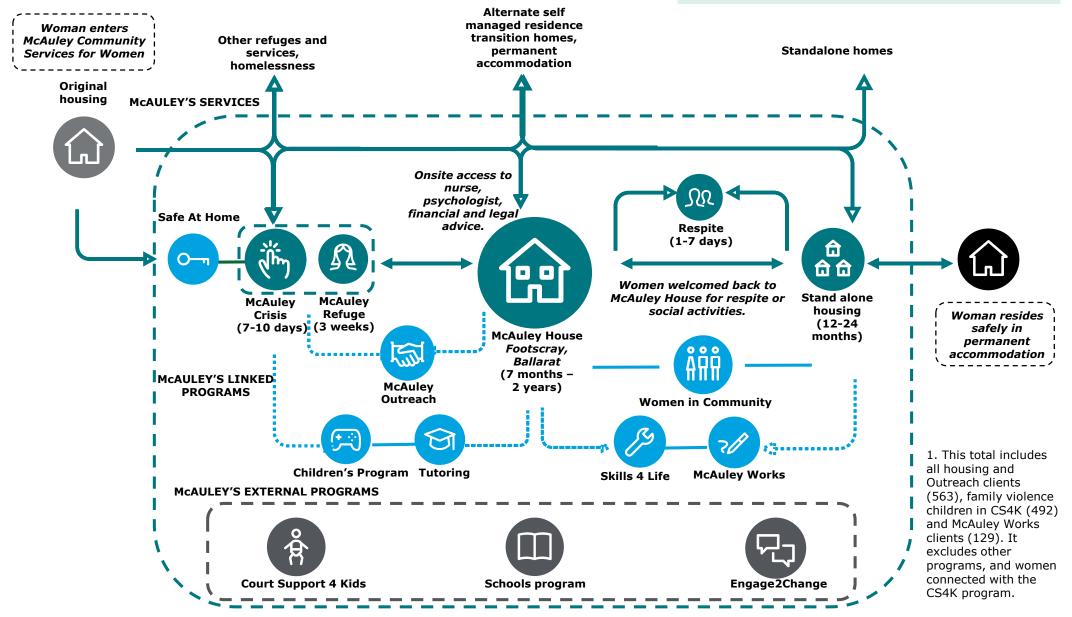
## McAuley's service offering: 2008-2018

McAuley's services have developed significantly over the last decade, in terms of breadth and depth.



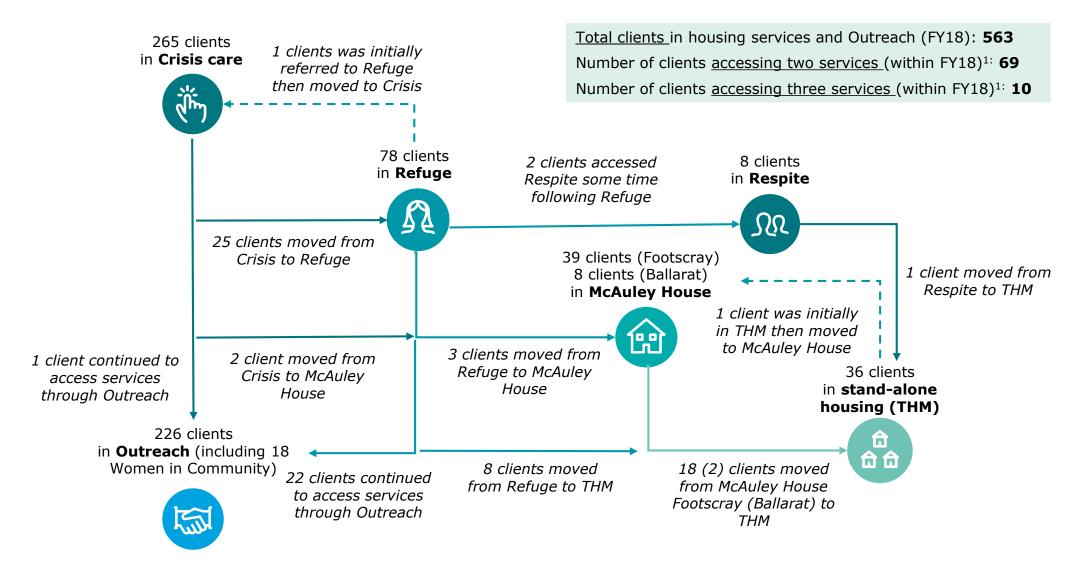
## McAuley's service offering: FY19

McAuley's current services to support women and their children are comprehensive and connected \$4.98 million (income) (\$4.56 FY18)
Eight service areas
64 staff members (62 FY18)
Over 1100 women and children supported<sup>1</sup>
78 beds (65 FY18)



### McAuley's service offering: FY19

Women and children can utilise McAuley's family violence and homelessness services to receive the support they require



<sup>1.</sup> Current clients who accessed one or more services in the last financial year are not captured in these figures.

## McAuley's service offering: FY19

McAuley continues to serve Victoria's most vulnerable women experiencing crisis

#### McAuley House (Footscray)\*

- 39 women resided at McAuley House over FY19
- Overall reasons for presenting at McAuley House were **family violence (85%)**, followed by housing crisis (62%) and mental health (36%)
- 78% of women experienced episodes of homelessness in the month before presenting
- 79% of women have a formerly diagnosed (or a recognised indicator of) mental illness



#### **McAuley Refuge**

- 78 clients presented at McAuley Refuge over FY19 (37 women and 41 children).
- The main reason for presenting at McAuley Refuge for all women and children was family violence (84%)
- 62% of women experienced episodes of homelessness in the month before presenting
- 54% of women have a formerly diagnosed (or a recognised indicator of) mental illness



#### **McAuley Crisis**

- 265 clients presented at McAuley Crisis over FY19 (141 women and 124 children).
- The main reason for presenting at McAuley Crisis for all women and children was family violence (100%).
- Other areas where women required support included relationship breakdowns (49% of women), mental health (50% of women) and employment difficulties (30% of women)
- 74% of women experienced episodes of homelessness in the month before presenting
- 61% of women have a formerly diagnosed (or a recognised indicator of) mental illness



Respite (1-7 days)

8 clients

Standalone housing (12-24 months)



36 clients

Outreach/ Women in Community



226 clients

Children's Skills 4 **Program** 



Life



Works

McAuley

Safe At

Home

Court

Support 4

Kids

492 FV children Schools

program and tutorina





Engage2

Change

35+ children

\*Note that an additional 8 women stayed in McAuley House Ballarat. These women are excluded from these statistics as the service began after the start of FY19, but will be included in next years evaluation once the data being collected is validated.

Other

services

### Key shifts from baseline to Year 2

### Overview of shifts in impact from 2018-19

## Geographic impact



Over FY19, McAuley has extended its geographical impact – providing additional access points to women and children across Victoria.

Specifically, McAuley House Ballarat has opened to provide an additional eight beds for women in regional Victoria.

At the same time, McAuley House Footscray has extended its reach, growing as a social services hub within the community and a base for partnering organisations to deliver services (such as the North West Primary Health Network and WEstJustice).

Currently, McAuley House offers an onsite nurse, psychologist, legal and financial clinics, tutoring program and weekly social lunches.

In addition, the Court Support for Kids program established the funds to extend to Ballarat and Melbourne Children's Court, as well as enabling Geelong to continue through a partnership with Bethany.

## Complexity of clients



Over FY19, McAuley has continued to provide services to the state's most vulnerable women.

The service statistics show a significantly higher proportion of CALD, no-income women entering McAuley's care. This reflects the broader service gaps for non permanent resident women and children experiencing crisis.

The women entering McAuley House and Refuge are experiencing complex and inter-connected needs, including (on top of experiencing homelessness and/or family violence):

- Over 45% experiencing financial issues
- Over 65% experiencing legal issues
- Over 30% experiencing migration issues
- Less than 35% of women rating their health as 'very good'.

Similarly, for women in McAuley Outreach:

- Less than 20% of women were assessed as safe to remain or return home.
- 89% of women were experiencing moderate or high levels of fear.

## Investment in data



Over FY19, McAuley implemented a new data system – the SRS data platform.

While the data collection will not feed through to key evaluation insights until next year, the depth and breadth of new data collected and systematically recorded is aiding McAuley's understanding and strengthening of service delivery and service impact.

Specifically, four surveys designed by McAuley will be systematically collected on entry and exit – showcasing the client journey over their time with McAuley:

- McAuley Assessment
- Family Violence Risk Assessment
- Independent Living Survey
- Quality of Life Survey

In 2019, McAuley also invested in a Social Return on Investment (SROI) study, to illustrate the value of McAuley's holistic model.

Over time, the surveys listed above will support a strengthening of the SROI in line with McAuley's own data – contributing to the broader evidence base on McAuley's impact.

## Deloitte.

#### Contact us

Deloitte Pty Ltd 550 Bourke Street Melbourne Victoria 3000 Tel: +61 3 9671 7000

#### **General use restriction**

This report is prepared solely for the use of the McAuley Community Services for Women. This report is not intended to and should not be used or relied upon by anyone else and we accept no duty of care to any other person or entity. The report has been prepared for the purpose of updating on the evaluation of McAuley Community Services for Women. You should not refer to or use our name or the advice for any other purpose.

This publication contains general information only, and none of Deloitte Touche Tohmatsu Limited, its member firms, or their related entities (collectively the "Deloitte Network") is, by means of this publication, rendering professional advice or services. Before making any decision or taking any action that may affect your finances or your business, you should consult a qualified professional adviser. No entity in the Deloitte Network shall be responsible for any loss whatsoever sustained by any person who relies on this publication.

Deloitte refers to one or more of Deloitte Touche Tohmatsu Limited ("DTTL"), its global network of member firms, and their related entities. DTTL (also referred to as "Deloitte Global") and each of its member firms and their affiliated entities are legally separate and independent entities. DTTL does not provide services to clients. Please see www.deloitte.com/about to learn more.

#### **About Deloitte**

Deloitte is a leading global provider of audit and assurance, consulting, financial advisory, risk advisory, tax and related services. Our network of member firms in more than 150 countries and territories serves four out of five Fortune Global 500®companies. Learn how Deloitte's approximately 286,000 people make an impact that matters at www.deloitte.com.

#### **About Deloitte Asia Pacific**

Deloitte Asia Pacific Limited is a company limited by guarantee and a member firm of DTTL. Members of Deloitte Asia Pacific Limited and their related entities provide services in Australia, Brunei Darussalam, Cambodia, East Timor, Federated States of Micronesia, Guam, Indonesia, Japan, Laos, Malaysia, Mongolia, Myanmar, New Zealand, Palau, Papua New Guinea, Singapore, Thailand, The Marshall Islands, The Northern Mariana Islands, The People's Republic of China (incl. Hong Kong SAR and Macau SAR), The Philippines and Vietnam, in each of which operations are conducted by separate and independent legal entities.

#### **About Deloitte Australia**

In Australia, the Deloitte Network member is the Australian partnership of Deloitte Touche Tohmatsu. As one of Australia's leading professional services firms. Deloitte Touche Tohmatsu and its affiliates provide audit, tax, consulting, and financial advisory services through approximately 8,000 people across the country. Focused on the creation of value and growth, and known as an employer of choice for innovative human resources programs, we are dedicated to helping our clients and our people excel. For more information, please visit our web site at www.deloitte.com.au

Liability limited by a scheme approved under Professional Standards Legislation.

Member of Deloitte Asia Pacific Limited and the Deloitte Network.

© 2019 Deloitte Touche Tohmatsu.

Designed by CoRe Creative Services. RITM0335913